<u>Date</u>

Organization Name
Organization Address Line 1
Organization Address Line 2

Dear Mr./Ms.

It is a great privilege to be writing to you as the new President of XXXXXX Co., LTD (hereinafter referred to as the "XXXXX"). In this rare opportunity, I would like to briefly outline the company's direction and our commitments.

Since its foundation in 19XX, the XXXXX has a solid track record of safe transport operations and has been dedicating our efforts to serve reliable transport operations in the XXXXXXXX.

Notably, we have enhanced our functions both on the "hard" and "soft" aspects based on the lessons we learned from the Great East Japan Earthquake in 2011: reinforcement of equipment such as cargo vessels and cranes and emergency response drills conduct to our people have been implemented. And our pursuit of safety in our operations shall continue.

As a multi-disciplinary engineering firm in the field of XXXXXX, the NFT is expected to play further important roles globally in future such as transporting agents of spent fuel to interim storage facilities as well as mixed oxide fuel and reactor dismantling waste, to meet ever growing customer needs.

To accommodate these services, the XXXXX will take all possible measures to promote safe transport operations such as;

- (1) Reinforcing our risk management activities, and
- (2) Continue undertaking tasks that we have been working on from the past:
 - a. Enhancement and maintenance of transportation equipment, technology and our competence,
 - b. Execution of thorough quality control,
 - c. Enhancement of human resources development, and
 - D.Promotion of both cooperative and collaborative efforts with group and partner companies.

Through these activities, we endeavor to contribute development of the sound society.

My appreciation goes out to our shareholders, partners and associates, dedicated development team and staff, as well as my fellow board members. I thank you for supporting our company's valuable mission and look forward to a prosperous journey ahead.

Yours sincerely,

John Doe President XXXXXXX CO., Ltd.